

THE GENERAL ASSEMBLY OF PENNSYLVANIA

HOUSE BILL

No. 11 Session of 2015

INTRODUCED BY GROVE, SCHLOSSBERG, SCHWEYER, DAVIS, DAVIDSON, PHILLIPS-HILL, PASHINSKI, MURT AND COHEN, JANUARY 27, 2015

AS REPORTED FROM COMMITTEE ON URBAN AFFAIRS, HOUSE OF REPRESENTATIVES, AS AMENDED, MARCH 31, 2015

AN ACT

1 Establishing the Lean Government Practices Program; and
2 conferring powers and imposing duties on the Governor's
3 Innovation Office.

4 The General Assembly of the Commonwealth of Pennsylvania
5 hereby enacts as follows:

6 Section 1. Short title.

7 This act shall be known and may be cited as the Lean
8 Management Practices Act.

9 Section 2. Legislative findings.

10 The General Assembly finds and declares as follows:

11 (1) Lean government practices have helped governments at
12 the Federal, state and local levels produce cost savings.

13 (2) Since 2011, the Commonwealth has saved \$690 \$699 <--
14 million by adopting lean government practices.

15 (3) These cost savings stem from eliminating waste, in
16 the form of unneeded bureaucratic processes and paperwork, in
17 government programs designed to provide constituent services.

18 (4) By eliminating waste, government can provide its

1 current services at a faster pace and at a lower cost.

2 (5) ~~The adoption of lean government practices will~~ <--
3 ~~assist financially struggling political subdivisions.~~

4 (6) Through the provision of efficient, more effective
5 government, lean government practices provide the people with
6 a better government that works for them.

7 Section 3. Definitions.

8 The following words and phrases when used in this act shall
9 have the meanings given to them in this section unless the
10 context clearly indicates otherwise:

11 ~~"Financially struggling political subdivision." Any of the~~ <--
12 ~~following:~~

13 (1) ~~A municipality which has run large structural~~
14 ~~deficits and is subject to the provisions of the act of July~~
15 ~~10, 1987 (P.L.246, No.47), known as the Municipalities~~
16 ~~Financial Recovery Act.~~

17 (2) ~~A school district under financial recovery status~~
18 ~~under Article VI A of the act of March 10, 1949 (P.L.30,~~
19 ~~No.14), known as the Public School Code of 1949.~~

20 "COMMITTEE." THE STEERING COMMITTEE OF THE LEAN GOVERNMENT <--
21 PRACTICES PROGRAM.

22 "Lean government practices." The application of programs, <--
23 SUCH AS SIX SIGMA OR KAIZEN, designed to improve ~~constituent~~ <--
24 ~~service~~ SERVICES through the elimination of waste in bureaucracy <--
25 by removing unnecessary steps and processes to improve delivery
26 of ~~service to constituents~~ SERVICES in a manner that is faster, <--
27 effective ~~and efficient at the lowest~~, EFFICIENT AND AT A LOWER <--
28 cost. ~~The term includes lean six sigma and kaizen.~~ <--

29 "Innovation Office." The Governor's Innovation Office.

30 "Program." The Lean Government Practices Program established

1 under this act.

2 "TRANSFORMATION OFFICE." THE GOVERNOR'S OFFICE OF <--
3 TRANSFORMATION, INNOVATION, MANAGEMENT AND EFFICIENCY.

4 Section 4. Lean Government Practices Program.

5 (a) Establishment.--The Lean Government Practices Program is
6 established within the ~~Innovation~~ TRANSFORMATION Office to+ <--

7 ~~(1) Provide training in using lean government practices~~
8 ~~to political subdivisions in order to improve their~~
9 ~~constituent services.~~

10 ~~(2) Provide~~ PROVIDE training to State agencies in- <--
11 ~~training their~~ FOR TRAINING new employees in using lean <--
12 government practices.

13 (B) STEERING COMMITTEE.--THE PROGRAM SHALL BE DIRECTED BY A <--
14 COMMITTEE, WHICH WILL COORDINATE WITH HEADS OF ALL STATE
15 AGENCIES. THE COMMITTEE SHALL:

16 (1) CONSIST OF:

17 (I) THE SECRETARY OF ADMINISTRATION.

18 (II) THE DIRECTOR OF THE TRANSFORMATION OFFICE.

19 (III) THE SECRETARY OF POLICY AND PLANNING.

20 (IV) THE SECRETARY OF GENERAL SERVICES.

21 (V) THE SECRETARY OF THE BUDGET.

22 (VI) ONE INDIVIDUAL CHOSEN BY THE PRESIDENT PRO
23 TEMPORE OF THE SENATE.

24 (VII) ONE INDIVIDUAL CHOSEN BY THE MINORITY LEADER
25 OF THE SENATE.

26 (VIII) ONE INDIVIDUAL CHOSEN BY THE SPEAKER OF THE
27 HOUSE OF REPRESENTATIVES.

28 (IX) ONE INDIVIDUAL CHOSEN BY THE MINORITY LEADER OF
29 THE HOUSE OF REPRESENTATIVES.

30 (2) IDENTIFY STATE PROGRAMS AND PROCESSES IN NEED OF

1 STREAMLINING TO IMPROVE EFFICIENCY AND DELIVERY OF GOVERNMENT
2 SERVICES TO TAXPAYERS.

3 (3) DEVELOP TRAINING AND IMPLEMENT STRATEGIES TO ASSIST
4 IN THE ADOPTION OF LEAN GOVERNMENT PRACTICES BY STATE
5 AGENCIES.

6 ~~(b) Participation. All financially struggling political <--~~
7 ~~subdivisions and State agencies shall participate in the~~
8 ~~program. A political subdivision that is not a financially~~
9 ~~struggling political subdivision may participate in the program.~~
10 ~~(c) Administration. The Innovation Office shall administer~~
11 ~~the program and may promulgate regulations to assist in the~~
12 ~~administration of the program.~~

13 (C) PARTICIPATION.-- <--

14 (1) ALL AGENCIES SHALL DESIGNATE CERTAIN EMPLOYEES TO
15 FORM INNOVATION TEAMS TO RECEIVE TRAINING IN LEAN GOVERNMENT
16 PRACTICES BY PARTICIPATING IN THE PROGRAM.

17 (2) FOLLOWING COMPLETION OF THE PROGRAM, MEMBERS OF THE
18 INNOVATION TEAM SHALL BEGIN THE PROCESS OF ADOPTING LEAN
19 GOVERNMENT PRACTICES IN THEIR STATE AGENCY.

20 (3) FOLLOWING ADOPTION OF LEAN MANAGEMENT PRACTICES,
21 STATE AGENCIES MAY REQUEST THAT THE TRANSFORMATION OFFICE
22 EXAMINE PROGRAMS AND PROCESSES FOR ADDITIONAL EFFICIENCIES.

23 (D) ADMINISTRATION.--

24 (1) THE TRANSFORMATION OFFICE SHALL ADMINISTER THE
25 PROGRAM AND PROVIDE AN ANNUAL REPORT DETAILING ANY COST
26 SAVINGS AND IMPROVED DELIVERY OF SERVICES BY STATE AGENCIES
27 FROM THE PROGRAM.

28 (2) THE ANNUAL REPORT SHALL BE GIVEN TO THE PRESIDENT
29 PRO TEMPORE OF THE SENATE, THE CHAIRMAN AND MINORITY CHAIRMAN
30 OF THE FINANCE COMMITTEE OF THE SENATE, THE SPEAKER OF THE

1 HOUSE OF REPRESENTATIVES AND THE CHAIRMAN AND MINORITY
2 CHAIRMAN OF THE FINANCE COMMITTEE OF THE HOUSE OF
3 REPRESENTATIVES.

4 (3) THE TRANSFORMATION OFFICE MAY PROMULGATE REGULATIONS
5 TO ASSIST IN THE ADMINISTRATION OF THE PROGRAM.

6 Section 5. Effective date.

7 This act shall take effect in 60 days.